

To: All Members of the Council

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Policy and Governance

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Date: 6 September 2019

Dear Councillor

SPECIAL COUNCIL MEETING - WEDNESDAY, 18 SEPTEMBER 2019

A SPECIAL MEETING of the WAVERLEY BOROUGH COUNCIL will be held in the COUNCIL CHAMBER, COUNCIL OFFICES, THE BURYS, GODALMING on **WEDNESDAY, 18 SEPTEMBER 2019 at 7.00 pm** and you are hereby summoned to attend this meeting.

The Agenda for the Meeting is set out below.

Yours sincerely

ROBIN TAYLOR

Head of Policy and Governance

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AGENDA

1. APOLOGIES FOR ABSENCE

The Mayor to report apologies for absence.

2. DECLARATIONS OF INTEREST

To receive from Members, declarations of interest in relation to any items included on the agenda for this meeting in accordance with the Waverley Code of Local Government Conduct.

3. MINUTES OF THE EXECUTIVE OF 3 SEPTEMBER 2019 (Pages 5 - 18)

To receive the Minutes of the Executive meeting held on 3 September 2019, and to consider the recommendations from the Executive set out within.

PART I recommendations to Council:

3.1 **EXE 15/19 Climate Emergency**

The Executive considered a report [APPENDIX 1, Page 11] setting out the case for taking action to limit global warming, and for Waverley to become a carbon neutral council by 2030.

The Executive RECOMMENDS to Council that:

- i) Waverley Borough Council declares a ‘Climate Emergency’ requiring urgent action.**
- ii) Waverley Borough Council aims to become carbon neutral by 2030, taking into account both production and consumption emissions, and takes a leadership role to achieve this working with other councils, including town and parish councils with the borough.**
- iii) Waverley Borough Council recognises that the achievement of the target will require central government to provide the powers, funding and other resources to achieve the target and therefore calls on the government to provide such powers, funding and other resources as appropriate to facilitate achieving the 2030 target.**
- iv) Officers be instructed to provide to the Council’s Executive, within six months of the date of this decision, a report on the actions the Council and the local community can take to address these issues together with an action plan, specifying year on year milestones and metrics to show progress towards achieving the goal of carbon neutrality by 2030 noting any additional costs that might be involved.**

3.2 **EXE 16/19 Waverley Borough Council Corporate Strategy 2019- 2023**

Since their election in May 2019, the multi-party Executive, comprising Farnham Residents, Green, Labour and Liberal Democrat councillors, has been working together and with senior managers to agree their shared priorities for their term of office, 2019 – 2023.

The Executive has set out a new Corporate Strategy [APPENDIX 2, Page 17] with a stronger focus on housing affordability, climate and public engagement, which it recommends to Full Council for adoption.

The Executive RECOMMENDS to Council that the new Waverley Borough Council Corporate Strategy 2019 – 2023 be adopted.

Members of the Council wishing to speak on the Part II matter of report must give notice to the Democratic Services Team by midday on Wednesday 18 September.

4. EXCLUSION OF PRESS AND PUBLIC

If necessary, to consider the following motion, to be moved by the Mayor:

That, pursuant to Procedure Rule 20 and in accordance with Section 100A(4) of the Local Government Act 1972, the press and public be excluded from the meeting during consideration of any matter on this agenda on the grounds that it is likely, in view of the nature of the business to be transacted or the nature of the proceedings, that if members of the public were present during the item(s), there would be disclosure to them of exempt information (as defined by Section 100I of the Act) of the description specified in the appropriate paragraph(s) of the revised Part I of Schedule 12A of the Local Government Act 1972 (to be identified at the meeting).

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WAVERLEY BOROUGH COUNCIL

MINUTES OF THE EXECUTIVE - 3 SEPTEMBER 2019

SUBMITTED TO THE COUNCIL MEETING – 18 SEPTEMBER 2019

(To be read in conjunction with the Agenda for the Meeting)

Present

Cllr John Ward (Chairman)	Cllr John Neale
Cllr Paul Follows (Vice Chairman)	Cllr Nick Palmer
Cllr David Beaman	Cllr Anne-Marie Rosoman
Cllr Andy MacLeod	Cllr Steve Williams
Cllr Mark Merryweather	

Also Present

Councillor Jenny Else, Councillor John Gray, Councillor Jerry Hyman, Councillor Julia Potts, Councillor Richard Seaborne and Councillor Trevor Sadler

EXE 11/19 MINUTES (Agenda item 1)

The Minutes of the Meeting held on 9 July 2019 were confirmed and signed as a correct record.

EXE 12/19 DECLARATIONS OF INTERESTS (Agenda item 3)

There were no declarations of interest raised under this heading.

EXE 13/19 QUESTIONS FROM MEMBERS OF THE PUBLIC (Agenda item 4)

There were no questions from members of the public.

EXE 14/19 QUESTIONS FROM MEMBERS OF THE COUNCIL (Agenda item 5)

There were no questions from Members of the Council.

PART I - RECOMMENDATIONS TO THE COUNCIL

Background Papers

Unless specified under an individual item, there are no background papers (as defined by Section 100D(5) of the Local Government Act 1972) relating to the reports in Part I of these minutes.

EXE 15/19 CLIMATE EMERGENCY (Agenda item 6)

- 15.1 The Executive considered a report setting out the case for taking action to limit global warming, and for Waverley to become a carbon neutral council by 2030. The report was introduced by Cllr Steve Williams, Portfolio Holder for Environment and Sustainability. Cllr Williams explained that the Executive had spent a great deal of time drafting the recommendation to Council, and had deliberately framed it as the Council's response to the climate emergency rather than try to encompass other environmental and sustainability issues. The 2030 deadline was challenging and actions needed to achieve it would not be without consequences, but local communities could not opt out of taking action. Cllr Williams urged the Executive and Council to "Think globally, and act locally".
- 15.2 In response to questions from Cllr Julia Potts and Cllr Jenny Else, the Leader provided the following information:
- The Executive recognised that it was vital that Waverley residents and communities were engaged with the challenge and the actions needed to address it. Working with partners in town and parish councils, and engaging with residents, were explicit in the proposed approach but Waverley had an important leadership role to lead by example.
 - Whilst not wanting to pre-empt the outcome of the Council debate, work had already begun on looking at the Council's base line position in order to understand the starting position.
 - Many new councillors elected in May had been elected on the basis of taking action to address climate change; Godalming Town Council had already passed declared a climate emergency and Farnham Town Council would be considering a similar motion shortly.
- 15.3 Cllr Richard Seaborne commended the intention, and suggested that Council might find it helpful to have more information about the different approaches to becoming 'carbon neutral' and the council's broad direction of travel. Cllr Hyman was concerned that the council was certain that action was justified, and that actions would not be tokenistic.
- 15.4 The Executive welcomed the broad support for the motion. The proposed approach was measured, but the declaration of a climate emergency would mean that all decisions would have to be taken in the light of the impact on climate change.
- 15.5 The Executive RESOLVED to note that:**
- i) the continuing rise in greenhouse gases, if not addressed, represents an existential threat to our civilisation on this planet.**
 - ii) the impacts of climate breakdown are already causing serious damage around the world.**
 - iii) the recent 2018 IPCC report stated that we had just 12 years to act on climate change if global temperature rises are to be kept within the recommended 1.5 degrees Celsius; this assumes we**

reduce emissions to net zero by 2050 from the current 40+ billion tonnes.

- iv) such a reduction will require (in the words of the IPCC) *“rapid and far-reaching transitions in energy, land, urban and infrastructure (including transport and buildings), and industrial systems. These systems transitions are unprecedented in terms of scale, but not necessarily in terms of speed, and imply deep emissions reductions in all sectors, a wide portfolio of mitigation options and a significant upscaling of investments in those options”*.
- v) all governments (national, regional and local) have a duty to act, and local governments that recognise this should not wait for their national governments to change their policies.
- vi) strong policies to cut emissions also have associated health, wellbeing and economic benefits.
- vii) central government has committed to a zero-carbon national target and has adopted a policy whereby sales of new petrol and diesel engine cars and vans, one of the main causes of emissions resulting in climate change, are to be totally phased out.
- viii) a growing number of UK local authorities have already passed ‘Climate Emergency’ motions in recognition of the urgency of the climate crisis.
- ix) Waverley Borough Council and other local authorities working to ambitious targets for achieving net zero carbon emissions will require additional urgent support from central government in order to achieve their goals.

15.6 The Executive RESOLVED to recommend to Council that:

- i) Waverley Borough Council declares a ‘Climate Emergency’ requiring urgent action.
- ii) Waverley Borough Council aims to become carbon neutral by 2030, taking into account both production and consumption emissions, and takes a leadership role to achieve this working with other councils, including town and parish councils within the borough.
- iii) Waverley Borough Council recognises that the achievement of the target will require central government to provide the powers, funding and other resources to achieve the target and therefore calls on the government to provide such powers, funding and other resources as appropriate to facilitate achieving the 2030 target.

- iv) **Officers be instructed to provide to the Council's Executive, within six months of the date of this decision, a report on the actions the Council and the local community can take to address these issues together with an action plan, specifying year on year milestones and metrics to show progress towards achieving the goal of carbon neutrality by 2030 noting any additional costs that might be involved.**

Reason: Waverley Borough Council acknowledges the urgent need for global society to reduce carbon emissions and conserve biodiversity, recognises the part the council has to play and commits to taking an active role in achieving this.

[This matter is recommended to Council for decision and is not subject to the call-in procedure.]

EXE 16/19 WAVERLEY BOROUGH COUNCIL CORPORATE STRATEGY 2019-2023 (Agenda item 7)

16.1 The Leader of the Council introduced the new draft Corporate Strategy for Waverley. Since the election in May 2019, the multi-party Executive, comprising Farnham Residents, Green, Labour and Liberal Democrat councillors, had been working together and with senior management to agree their shared priorities for their term of office, 2019 – 2023.

16.2 The Leader proposed a number of minor drafting amendments to the strategy, which had been tabled:

- encourage affordable access to sports and leisure facilities and the arts for all, improving leisure services across the borough, focusing on health inequalities in the borough and seeking to ensuring that no area is disadvantaged;
- ensure local residents have access to local countryside and are not excluded through high parking charges;
- work with partners to promote a pedestrian-friendly and cycle-friendly road system taking action on air quality especially those caused by vehicle emissions, and encouraging an improved "clean" bus service;
- press the government for appropriate funding to meet local needs as reflected in our vision for Waverley and reverse cuts to local government funding to enable us to intelligently deal with the looming budget shortfall.

The amendments were seconded by Cllr Follows, and the Executive RESOLVED to adopt the amendments into the draft Corporate Strategy.

16.3 In response to questions from Cllr Potts, Cllr John Gray, Cllr Jenny Else, and Cllr Hyman, the Executive members provided the following explanations:

- The new Executive was keen to address the need for 'housing that is affordable' across all tenure types, and not focus only on affordable housing for social rent.
- The new Corporate Strategy was deliberately succinct. The new Executive had promised no 'seismic changes' in direction, also felt it was important to be clear about the agreed objectives of the four political

Groups, which had been the product of discussion, collaboration and compromise.

- It was timely to bring this statement of the broad direction of travel to Council now, which would allow the service planning and budget process to flesh out the detail of the objectives.
- The reference to promoting reduction and re-use and well as recycling highlighted the need to actively minimise the amount of new resources used.
- The Strategy recognised the value and worth of all residents, including those with particular needs due to age and vulnerability, but the Executive welcomed the suggestion to specifically include a reference to age.

16.4 The Leader proposed a further amendment, to include “age” in the third bullet point of the Vision statement. This was seconded by Cllr Follows, and the Executive RESOLVED to adopt this amendment into the draft Corporate Strategy.

16.5 **The Executive RESOLVED to recommend the Waverley Borough Council Corporate Strategy 2019-2023 (as amended above) to Full Council for adoption.**

Reason: Since their election in May 2019, the multi-party Executive has been working together and with senior managers to agree their shared priorities for their term of office, 2019-2023. The proposed new Corporate Strategy has a stronger focus on housing affordability, climate and public engagement.

[This matter is recommended to Council for decision and is not subject to the call-in procedure.]

PART II - MATTERS OF REPORT

EXE 17/19 BUDGET MANAGEMENT - REQUEST FOR SUPPLEMENTARY ESTIMATE REGARDING INJUNCTION AT POLLINGFOLD PLACE, RUDGWICK, HORSHAM
(Agenda item 8)

17.1 The Executive reviewed the history of the this long-running enforcement case, and noted that the Eastern Area Planning Committee had consistently supported the expediency of continuing enforcement action.

17.2 **The Executive RESOLVED to approve a supplementary estimate of £20,000 to meet the costs of continuing to seek an injunction.**

Reason: to enable the continuation of planning enforcement action, to require the known occupants to cease the unlawful occupation of the site and to clear the site of all structures and hardstanding.

The meeting commenced at 6.00 pm and concluded at 6.50 pm

WAVERLEY BOROUGH COUNCIL

EXECUTIVE - 3 SEPTEMBER 2019

COUNCIL - 18 SEPTEMBER 2019

Title:

CLIMATE EMERGENCY

[Portfolio Holder: Cllr Steve Williams]

[Wards Affected: All Wards]

Summary and purpose:

To consider a report requesting the Council to declare a Climate Emergency.

The Executive recommends to Council that:

- i) **Waverley Borough Council declares a ‘Climate Emergency’ requiring urgent action.**
 - ii) **Waverley Borough Council aims to become carbon neutral by 2030, taking into account both production and consumption emissions, and takes a leadership role to achieve this working with other councils, including town and parish councils within the borough.**
 - iii) **Waverley Borough Council recognises that the achievement of the target will require central government to provide the powers, funding and other resources to achieve the target and therefore calls on the government to provide such powers, funding and other resources as appropriate to facilitate achieving the 2030 target.**
 - iv) **Officers be instructed to provide to the Council’s Executive, within six months of the date of this decision, a report on the actions the Council and the local community can take to address these issues together with an action plan, specifying year on year milestones and metrics to show progress towards achieving the goal of carbon neutrality by 2030 noting any additional costs that might be involved.**
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How this report relates to the Council’s Corporate Priorities:

The declaration of a Climate Emergency and the subsequent action plan will reduce the impact of carbon emissions on the environment, enhancing Waverley as a Place and improving the health and well-being of the People in accordance with the Council’s corporate priorities.

Equality and Diversity Implications:

Any equality and diversity implications will be assessed as the action plan is developed.

Financial Implications:

Budget implications will be determined for all actions identified.

Legal Implications:

Further work is required before the legal implications of a Climate Emergency declaration can be established. This work will be undertaken as part of the preparation of the six-month report to the Executive referred to in the Recommendation below, and as part of the supporting action plan.

1. Background – The need to limit global warming

1.1 IPCC report and context

- 1.1.1 The Intergovernmental Panel on Climate Change (IPCC) released a special report in October 2018¹ on the subject of ‘Global Warming of 1.5°C’. The report is an international effort to summarise the current scientific consensus on how society might limit global warming to 1.5 degrees, as well as the likely consequences of this and greater levels of warming. The report states that:
- human activity has already caused 1°C of warming to the earth.
 - to limit warming to 1.5°C it will be necessary to halve global carbon emissions² by 2030 and to achieve near-zero net emissions by 2050.
 - the consequences of 2°C warming are significantly worse than 1.5°C warming across all areas considered in the report.
- 1.1.2 At present, humanity is falling far short of the action necessary to limit warming to even 2°C. The likely global failure to achieve this target would result in increasingly severe consequences including very large scale water and food shortages, widespread flooding, heat-related morbidity and large scale destruction of the natural world and its bio-diversity.
- 1.1.3 These would result in substantial political and economic instability. The magnitude of the changes is difficult to quantify exactly, but the likely results are grave, both internationally and more locally. These changes are already in progress, and unless curtailed are likely to severely affect all of society before the end of the century.

1.2 IPBES report and context

- 1.2.1 In its recent report the Intergovernmental Science – Policy Platform on Biodiversity and Ecosystem Services³ highlighted nature’s dangerous decline and unprecedented rates of species extinction that are accelerating. It identified that the current global response is ‘insufficient’ and transformative changes were needed to restore and protect nature.
- 1.2.2 These concerns are echoed in the Government’s 25-year plan for the environment⁴ which states that “We are in danger of presiding over massive human-induced extinctions when we should instead be recognizing the intrinsic value of the wildlife and plants that are our fellow inhabitants of this planet.”
- 1.2.3 In recognition of this crisis the former Prime Minister has stated the ambition to “become the first generation to leave the environment in a better state than we found it and pass on to the next generation a natural environment protected and enhanced for the future.”
- 1.2.4 Waverley Borough Council has a critical role in helping to achieve this locally.

2. Becoming a Carbon Neutral Council

- 2.1 To become a Carbon Neutral Council by 2030 is a very ambitious target and will require the Council to work in partnership with a wide range of partners.
- 2.2 The changes required over the next 11 years to become carbon neutral are already well documented. They are, by and large, the changes required nationally and across every other part of the UK to move to a low carbon economy, as documented in official Government national strategies and plans as well as in various reports by Non-Governmental Organisations (NGOs).
- 2.3 It is clear that the ambitious targets involved cannot be realised by local government acting alone; it will require concerted effort from national government, national network operators, national and local business and finance working together. However, there are a number of crucial roles that a council can play working in partnership with their citizens, key statutory and non-statutory partners and, most importantly, with businesses. These include leadership and delivery, coordination, engagement, policy, and planning.

3. Our place in reducing CO2 emissions and biodiversity decline

- 3.1 Carbon emissions reporting from local authority operations has been a requirement for Local authorities since 2008 as part of the Nation Indicators introduced at the time. After the NI withdrawal, it became a requirement to monitor and reduce greenhouse gas (GHG) emissions under the Greenhouse Gas Protocol.
- 3.2 Monitoring and reducing carbon emissions is not new to Waverley. Carbon emissions are monitored and reported annually. In 2010 Waverley adopted a Carbon Management Plan 2010-2015, that committed the Council to reducing carbon emissions from its own operations and buildings by 25% by 2015 from 2008 levels. This Plan was replaced by the Energy Efficiency Plan 2015-2020⁵ which committed the council to reducing its energy and carbon emissions by 3% year on year from 2014/15 levels, in line with the GHG reporting.
- 3.3 Over the past 9 years Waverley has implemented a number of energy efficiency projects including, installations of LED lighting in all car parks and part of the offices at the Burys, efficient boiler replacements, installation of a combined heat and Power plant at Haslemere leisure centre, solar photovoltaic installation at the Burys, Godalming, Cranleigh and Haslemere leisure centres as well as looking at ways to increase the fuel efficiency of contractor vehicles.
- 3.4 Waverley is serving in increasing number of people every year by delivering a variety of services. In 2017-18, the council offices at the Burys have seen a 13% reduction in net emissions. The emissions per visitor from the leisure centres have reduced by 17% although there was an increase in the actual emissions and number of visitors. These reductions are in relation to 2014-15 levels.
- 3.5 Waverley Borough Council must acknowledge the urgent need for global society to reduce carbon emissions and conserve biodiversity. We need to recognise the part that we have to play and commit to taking an active role in achieving this, by:

- leading by example by proactively reducing our CO2 emissions as an organisation and improving biodiversity across our estate;
- seeking to encourage and enable our community to decrease their emissions and improve their resilience to climate change and to enhance wildlife;
- raising awareness of the impact on the environment of purchasing animal products derived from livestock where the intensive breeding of such livestock, generates significant levels of methane which in turn increases levels of carbon dioxide in the atmosphere;
- seeking to influence the policies of other organisations such as the parish and town councils and Surrey County Council to encourage them to reduce their emissions and enhance biodiversity and also support any decisions they might take to pursue a similar policy.

3.6 The Council must acknowledge that ‘business as usual’ is not an option in the face of this climate and biodiversity emergency, and that society in its current form is unsustainable. Therefore, to meet our obligations above, we will need to assess and adjust our current activities both in terms of their scope, and how we are undertaking them.

4.1 The Executive has noted that:

- i. the continuing rise in greenhouse gases, if not addressed, represents an existential threat to our civilisation on this planet.
- ii. the impacts of climate breakdown are already causing serious damage around the world.
- iii. the recent 2018 IPCC report stated that we had just 12 years to act on climate change if global temperature rises are to be kept within the recommended 1.5 degrees Celsius; this assumes we reduce emissions to net zero by 2050 from the current 40+ billion tonnes.
- iv. such a reduction will require (in the words of the IPCC) “*rapid and far-reaching transitions in energy, land, urban and infrastructure (including transport and buildings), and industrial systems. These systems transitions are unprecedented in terms of scale, but not necessarily in terms of speed, and imply deep emissions reductions in all sectors, a wide portfolio of mitigation options and a significant upscaling of investments in those options*”.
- v. all governments (national, regional and local) have a duty to act, and local governments that recognise this should not wait for their national governments to change their policies.
- vi. strong policies to cut emissions also have associated health, wellbeing and economic benefits.
- vii. central government has committed to a zero-carbon national target and has adopted a policy whereby sales of petrol and diesel engine cars and vans, one of the main causes of emissions resulting in climate change, are to be totally phased out.

- viii. a growing number of UK local authorities have already passed 'Climate Emergency' motions in recognition of the urgency of the climate crisis.
- ix. Waverley Borough Council and other local authorities working to ambitious targets for achieving net zero carbon emissions will require additional urgent support from central government in order to achieve their goals.

Recommendation

The Executive recommends to Council that:

- i) Waverley Borough Council declares a 'Climate Emergency' requiring urgent action.**
- ii) Waverley Borough Council aims to become carbon neutral by 2030, taking into account both production and consumption emissions, and takes a leadership role to achieve this working with other councils, including town and parish councils within the borough.**
- iii) Waverley Borough Council recognises that the achievement of the target will require central government to provide the powers, funding and other resources to achieve the target and therefore calls on the government to provide such powers, funding and other resources as appropriate to facilitate achieving the 2030 target.**
- iv) Officers be instructed to provide to the Council's Executive, within six months of the date of this decision, a report on the actions the Council and the local community can take to address these issues together with an action plan, specifying year on year milestones and metrics to show progress towards achieving the goal of carbon neutrality by 2030 noting any additional costs that might be involved.**

Background Papers

- 1. www.ipcc.ch/report/sr15/
- 2. "Scope 1 and 2 cover direct emissions sources (e.g., fuel used in company vehicles and purchased electricity), scope 3 emissions cover all indirect emissions due to the activities of an organization." www.carbontrust.com/resources/faqs/services/scope-3-indirect-carbon-emissions/
- 3. www.ipbes.net/news/Media-Release-Global-Assessment
- 4. [A Green Future: Our 25 Year Plan to Improve the Environment](#)
- 5. Waverley Energy Efficiency Plan 2015-2020

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Waverley Borough Council Corporate Strategy 2019-2023

A programme for Waverley developed by the Executive of Waverley Borough Council

Our Vision

Waverley Borough Council is a council which promotes and sustains:

- *open, democratic and participative governance*
- *a financially sound Waverley, with infrastructure and services fit for the future*
- *the value and worth of all residents, regardless of income, wealth, age, disability, race, gender or sexual orientation*
- *high quality public services accessible for all, including sports, leisure, arts, culture and open spaces*
- *a thriving local economy, supporting local businesses and employment*
- *housing to buy and to rent, for those at all income levels*
- *responsible planning and development, supporting place-shaping and local engagement in planning policy*
- *a sense of responsibility for our environment, promoting biodiversity and protecting our planet.*

In our four-year term of office, we shall:

- develop a more open, inclusive approach to communications and decision-making;
- protect, support and empower Waverley's communities by changing the way that the council is organised and operates, seeking the delivery or devolution of responsibilities from Surrey County Council to Waverley and to Waverley's towns and parishes;
- encourage the development of small businesses and support for local employment;
- review charging policies to ensure that they are consistent with our vision;
- encourage affordable access to sports and leisure facilities and the arts for all, improving services across the borough, focusing on health inequalities ensuring that no area is disadvantaged;
- ensure local residents have access to local countryside and are not excluded through high parking charges;
- improve facilities for young people;
- work to maximise the availability of housing that meets the needs of local people at all income levels, as well as reviewing arrangements for preventing homelessness and providing accommodation for vulnerable people, such as those experiencing domestic abuse;
- take steps towards our aim of becoming a net zero-carbon council by 2030 encouraging carbon reduction and carbon offsetting and the promotion of biodiversity and sustainable homes, businesses and transport;
- promote reduction and re-use as well as recycling;
- work with partners to promote a pedestrian-friendly and cycle-friendly road system taking action on air quality especially those caused by vehicle emissions, and encouraging an improved "clean" bus service;
- tighten planning guidance so that it is consistent with meeting local needs and protecting the Green Belt, engaging with government to promote rebalancing the planning system in favour of localism;
- implement the Community Infrastructure Levy fully and allocate funds fairly and transparently;
- engage with all stakeholders to better control crime and anti-social behaviour;
- press the government for appropriate funding to meet local needs as reflected in our vision for Waverley, and reverse cuts to local government funding to enable us to intelligently deal with the looming budget shortfall.

